

upon Aspirant Directors of Children's Services Residential 1 – Cohort 3 Day 1 – Wednesday 8th December 2021	
12:00 – 13:00	Lunch
13:00 – 13:15	Welcome back <i>Louise Christie</i>
13:15 – 14:15	Session 1: Inclusive Leadership Part 2 <i>Rose Durban and Rosemary Campbell-Stephens, The Staff College Associates</i>
14:15 – 15:00	Session 2: Leadership Models Part 1 <i>Mark Molloy</i>
15:00 – 15:15	Break
15:15 – 16:30	Session 3: Action Learning Sets
16:30 – 18:00	Break
18:00 – 18:30	Networking
18:30 – 19:30	Session 4: Improvisation Skills – “Yes and...” <i>Neil Mullarkey, Chief for Improv Your Biz</i>
19:30	Dinner

upon Aspirant Directors of Children's Services Residential 1 – Cohort 3 Day 2 – Thursday 9th December 2021	
09:00 – 10:00	Session 5: Regulation & Inspection <i>Yvette Stanley & Chris Williams, Ofsted</i>
10:00 – 11:00	Session 6: Leading Through Failure – the traits and tools required to be a survivor <i>Chris Munday, Executive Director for Children and Family Services for Barnet London Borough Council</i>
11:00 – 11:15	Reflections on Morning Sessions <i>Louise Christie</i>
11:15 – 11:30	Break
11:30 – 12:30	Session 7: Co-Production <i>Helen Sharp, New Economic Foundation</i>
12:30 – 13:15	Lunch
13:15 – 15:15	Session 8: Corporate & Political Leadership – the Strategic Quartet <i>Cllr Laura Mayes, Lead Member for Wiltshire Council</i> <i>Mike Bowden, Lead Facilitator for the upon Aspirant DCS programme</i> <i>Cllr Barry Lewis, Leader for Derbyshire County Council</i> <i>Ian Thomas, Chief Executive for Royal Borough of Kingston upon Thames Council</i>
15:15 – 15:30	Break
15:30 – 16:30	Session 9: Inclusive Leadership Part 3 <i>Rose Durban, Rosemary Campbell-Stephens and Jackie Harrop, The Staff College Associates</i>
16:30 – 18:30	Break
18:30 – 19:30	Networking
19:30	Dinner

upon Aspirant Directors of Children's Services Residential 1 – Cohort 3 Day 3 – Friday 10th December 2021	
09:00 – 10:15	Session 10: Action Learning Sets
10:15 – 11:00	Session 11: Media and Comms – Media Skills Perspective <i>Anne Dawson, Head of School Creative Industries at University of Gloucestershire</i>
11:00 – 11:15	Break
11:15 – 11:45	Session 12: Leadership Models Part 2 <i>Mark Molloy</i>
11:45 – 12:15	Session 13: Media and Comms – A DCS Perspective <i>Pinaki Ghoshal, Director for Children & Young People for London Borough of Lewisham Council</i>
12:15 – 12:30	Closing Conversation <i>Mike Bowden</i>
12:30	Lunch